

# ORIGINAL

# DEPARTMENT OF THE ARMY UNITED STATES ARMY LEGAL SERVICES AGENCY 901 NORTH STUART STREET ARLINGTON VA 22203-1837





November 17, 2004

REPLY TO ATTENTION OF Regulatory Law Office U 4102

Subject: <u>In The Matter Of Qwest Corporation's Filing Of Renewed Price Regulation Plan.</u> Arizona Corporation Commission, Docket No. T-01051B-03-0454 and <u>In The Matter Of The Investigation Of The Cost Of Telecommunications Access.</u> Arizona Corporation Commission, Docket No. T-00000D00-672.

Arizona Corporation Commission Docket Control 1200 West Washington Street Phoenix, Arizona 85007 Arizona Corporation Commission

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Enclosed for filing with the Arizona Corporation Commission are the original and fifteen copies of the Direct Testimony of Richard B. Lee on behalf of the Department of Defense and All Other Federal Executive Agencies (DOD/FEA) in the subject proceedings. This Testimony is dated November 18, 2004 and includes three Attachments.

Copies of this Testimony have been served in accordance with the attached Certificate of Service. Inquiries concerning this matter may be directed to the undersigned at (703) 696-1644.

Sincerely,

Peter Q. Nyce Jr. General Attorney

Regulatory Law Office

Enclosure

VZ CORP COMMISSION

# BEFORE THE ARIZONA CORPORATION COMMISSION

MARC SPITZER

THE THE STATE OF T	
Chairman	
WILLIAM A. MUNDELL	
Commissioner	
JEFF HATCH-MILLER	
Commissioner	
MIKE GLEASON	
Commissioner	
KRISTIN K. MAYES	
Commissioner	
IN THE MATTER OF QWEST	) DOCKET NO. T-01051B-03-0454
CORPORATION'S FILING OF RENEWED	)
PRICE REGULATION PLAN	)
	)
IN THE MATTER OF THE INVESTIGATION	) DOCKET NO. T-00000D-00-0672
OF THE COST OF TELECOMMUNICATIONS	)
ACCESS	)

# DIRECT TESTIMONY of RICHARD B. LEE

on behalf of

THE UNITED STATES DEPARTMENT OF DEFENSE And ALL OTHER FEDERAL EXECUTIVE AGENCIES

ROBERT N. KITTEL, CHIEF Regulatory Law Office Office of the Judge Advocate General U.S. Army Litigation Center 901 N. Stuart Street, Suite 713 Arlington, Virginia 22203-1837

by

Peter Q. Nyce, Jr. General Attorney

November 18, 2004

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1		I. INTRODUCTION
2 3	Q.	PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.
4	A.	My name is Richard B. Lee. I am Vice President of the economic consulting firm of
5		Snavely King Majoros O'Connor & Lee, Inc. ("Snavely King"). My business address is
6		1220 L Street, N.W., Suite 410, Washington, D.C. 20005.
7	Q.	WHAT IS YOUR EDUCATIONAL BACKGROUND?
8	A.	I earned a Bachelor of Science degree in Industrial Administration with High Honors
9		from Yale University in 1961. I earned a Master of Business Administration degree with
10		Distinction from the Harvard Business School in 1963.
11	Q.	PLEASE DESCRIBE SNAVELY KING.
12	A.	Snavely King, formerly Snavely, King & Associates, Inc., was founded in 1970 to
13		conduct research on a consulting basis into the rates, revenues, costs and economic
14		performance of regulated firms and industries. The firm has a professional staff of 13
15		economists, accountants, engineers and cost analysts. Most of its work involves the
16		development, preparation and presentation of expert witness testimony before Federal
17		and state regulatory agencies. Over the course of its 34-year history, members of the firm
18		have participated in over 600 proceedings before almost all of the state commissions and
19		all Federal commissions that regulate utilities or transportation industries.
20	Q.	PLEASE DESCRIBE THE TYPE OF WORK YOU HAVE PERFORMED WHILE
21		AT SNAVELY KING.

Since joining Snavely King in 1991, I have assisted clients in proceedings before the

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A.

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1		Federal Communications Commission ("FCC") related to a variety of matters.
2		Attachment 1 is a list of the FCC filings I have prepared on behalf of the General
3		Services Administration ("GSA"). The GSA represents the customer interests of the
4		Federal Executive Agencies in matters before the FCC.
5		I have also assisted clients in proceedings before twenty-eight state commissions
6		related to the telephone, cellular telephone and electric industries.
7	Q.	HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY IN ANY REGULATORY
8		PROCEEDINGS?
9	A.	Yes, I have. Attachment 2 is a list of my appearances before regulatory agencies on
10		behalf of various clients.
11	Q.	WHAT WAS YOUR EMPLOYMENT PRIOR TO JOINING SNAVELY KING?
12	A.	From 1980 to 1990, I was employed by American Telephone and Telegraph Company
13		("AT&T") in its Federal Regulatory Affairs Division. As Regulatory Vice President -
14		Financial and Accounting Matters, I represented AT&T before the FCC in all financial
15		and accounting matters. In that capacity, I directed the preparation and presentation of all
16		AT&T Communications depreciation and revenue requirement filings before the FCC.
17		Prior to divestiture, I directed the preparation and presentation of all Bell Operating
18		Company ("BOC") depreciation filings and AT&T interstate revenue requirement filings
19		before the FCC.
20	Q.	WHAT WAS YOUR EMPLOYMENT HISTORY PRIOR TO 1980?

From 1963 to 1980, I was employed by the New York Telephone Company. I held a

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variety of progressively responsible positions leading to a position representing the Company in accounting matters before the New York Public Service Commission. In this capacity, I participated in a number of general rate cases and related proceedings.

My complete resume is attached as Attachment 3.

## Q. FOR WHOM ARE YOU APPEARING IN THIS PROCEEDING?

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A.

A. I am appearing on behalf of the customer interests of the United States Department of
 Defense and all other Federal Executive Agencies ("DOD/FEA").

## 8 Q. WHAT IS DOD/FEA'S INTEREST IN THIS PROCEEDING?

DOD/FEA purchases large quantities of telecommunications service in Arizona. Indeed, the 60,000 civilian and military employees of DOD/FEA in Arizona probably make DOD/FEA the largest user of telecommunications services in the state.

Federal legislation, as well as good procurement policy, requires that Government agencies procure supplies and services at the lowest prices in a manner that fosters the introduction of new technologies. For this reason, DOD/FEA strongly supports the Commission's effort to bring the benefits of competitive markets to consumers of all telecommunications services.

Since Qwest Corporation ("Qwest") is the largest incumbent local exchange carrier ("ILEC") in Arizona, its regulation and prices are of particular interest to DOD/FEA. DOD/FEA participated actively in Docket No. T-01051B-99-105, which led to the adoption of the price cap plan now in effect. DOD/FEA supported the current plan

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1		in its December 2000 Brief, and the Commission approved it in Decision 63487 on
2		March 30, 2001.
3	Q.	WAS THIS TESTIMONY PREPARED BY YOU OR UNDER YOUR DIRECT
4		SUPERVISION?
5	A.	Yes, it was.
6	Q.	WHAT IS THE PURPOSE OF YOUR TESTIMONY?
7	A.	In this testimony I will recommend changes to the price cap plan proposed by Qwest in
8		its May 20, 2004, filing.
9 10 11 12 13		II. LOCAL TELECOMMUNICATIONS COMPETITION HAS INCREASED SIGNIFICANTLY IN ARIZONA SINCE THE CURRENT PRICE CAP PLAN WAS APPROVED.
14 15	Q.	HAS LOCAL TELECOMMUNICATIONS COMPETITION INCREASED IN
16		ARIZONA SINCE THE CURRENT PRICE CAP PLAN WAS APPROVED?
17	A.	Yes. Qwest witness David L. Teitzel documents the significant increase in local
18		telecommunications competition in Arizona since 2000. Qwest's retail access lines in
19		service decreased from 2,950,483 to 2,373,577 between December 2000 and December
20		2003. <sup>2</sup> This decrease of 576,906 lines represents a nearly 20 percent decline in Qwest's
21		retail lines. Mr. Teitzel attributes this decline to a significant increase in local
22		competition, which he documents in numerous Exhibits. Since Arizona is a high growth

<sup>&</sup>lt;sup>1</sup> See, Brief of DOD/FEA, December 18, 2000.

<sup>&</sup>lt;sup>2</sup> Teitzel Direct, at 5.

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1		state with a robust economy, DOD/FEA agrees that competition has caused the significant
2		decline in Qwest's retail lines.
3	Q.	CAN MOST OF THIS DECREASE BE ATTRIBUTED TO AN INCREASE IN
4		THE USE OF QWEST FACILITIES BY COMPETITIVE LOCAL EXCHANGE
5		CARRIERS ("CLECS") TO SERVICE THEIR CUSTOMERS?
6	A.	No. Mr. Teitzel notes that the use of Qwest facilities by CLECs has increased from
7		59,797 to 222,299 lines from December 2000 to December 2003. <sup>3</sup> This increase of
8		162,502 lines represents only 28 percent of Qwest's retail access lines loss. The balance
9		of those losses can be attributed to full facilities-based competition. This conclusion is
10		supported by the increase during this period of Qwest interconnection agreements from
11		65 to 118, and Local Interconnection Trunks from 120,242 to 188,744. <sup>4</sup> In particular, as
12		Mr. Teitzel documents at length, Cox Communications ("Cox") has proven to be a
13		significant facilities-based competitor in areas in which it provides cable TV service. <sup>5</sup>
14 15		III. THE CURRENT PRICE CAP PLAN SHOULD BE MODIFIED
16 17	Q.	DO YOU BELIEVE THE INCREASE IN LOCAL TELECOMMUNICATIONS
18		COMPETITION IN ARIZONA SHOULD RESULT IN MODIFICATIONS TO

 $<sup>^3</sup>$  <u>Id</u>., at 4-5 (Sum of Stand–Alone Unbundled Loops, UNE–P Loops, and Wholesale Resold Lines).

<sup>&</sup>lt;sup>4</sup> <u>Id</u>.

<sup>&</sup>lt;sup>5</sup> <u>Id</u>., at 7-8 and 10-20.

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1		THE CURRENT PRICE CAP PLAN?
2	A.	Yes, I do. As local competition increases, it acts as a constraint on the market power of
3		Qwest. For Qwest to remain a viable company it must respond rapidly and effectively to
4		the competition it faces.
5		In general, DOD/FEA believes that the price cap modifications Qwest has
6		proposed will provide it the pricing flexibility it requires in the more competitive
7		environment it now faces. I will, however, recommend certain changes to Qwest's
8		proposals as discusses below.
9		The current and proposed price cap plans divide Qwest services into three
10		"baskets", as follows:
11		Basket 1 - Basic/Essential Non-Competitive (Retail) Services
12		Basket 2 - Wholesale Services
13		Basket 3 - Flexibly-Priced Competitive (Retail) Services
14		I will address Qwest's proposals for each basket in turn.
15 16		IV. CHANGES TO BASKET 1
17 18	Q.	WHAT MODIFICATIONS DOES QWEST PROPOSE TO THE PRICE CAP
19		PLAN FOR BASKET 1?
20	A.	Qwest proposes to replace the current productivity/inflation indexing method for Basket

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1 with a basket-level revenue cap.<sup>6</sup> Under Qwest's plan, revenue neutral filings for services would be allowed with notice to the Commission. The existing "hard-cap" on certain basic services would be eliminated.

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Qwest also proposes that it be allowed to move services from Basket 1 to Basket 3 upon a showing that telephone services are competitive in a specific geographic relevant market area (i.e., a "competitive zone"). Qwest has proposed to define its competitive zones on a wire center or smaller basis, with the zone being defined by the geographic area in which a facilities-based, UNE-based, or resale competitor is marketing or offering service.

- 10 Q. ARE QWEST'S PROPOSALS REASONABLE IN LIGHT OF THE INCREASED
  11 COMPETITION IT NOW FACES?
- 12 A. In general, yes. I believe, however, that certain changes to Qwests's proposals are appropriate.
- 14 Q. WHAT CHANGES DO YOU RECOMMEND WITH RESPECT TO THE
  15 REPLACEMENT OF THE CURRENT PRODUCTIVITY/INFLATION
  16 INDEXING METHOD FOR BASKET 1 WITH A BASKET-LEVEL REVENUE
  17 CAP?
- A. DOD/FEA believes that the local telecommunications market will eventually become

<sup>&</sup>lt;sup>6</sup> Revised Price Cap Plan, at 1; Direct Testimony of David L. Ziegler, at 8-9; Direct Testimony of Harry M. Shooshan III, at 3 and 7-12.

<sup>&</sup>lt;sup>7</sup> Revised Price Cap Plan, at 1-2; Ziegler Direct, at 9-10; Shooshan Direct, at 12-16.

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fully competitive. It is generally believed that in a fully competitive market, the prices for services are driven towards their costs. As competition increases for basic/essential services, it is important that Qwest be given the opportunity to adjust its prices to better reflect its costs.

A.

I am concerned, however, that unfettered pricing flexibility within Basket 1 could result in sharp price increases for some services causing "rate shock" to individual customers. To allow Qwest's customers the opportunity to adjust to changing price levels, I recommend that the increase in price for any service be limited to 10 percent in a given year. I see no need to limit price decreases for any services. I believe this modest change will allow Qwest to bring its prices in line with costs in a manner which will not unreasonably impact its customers.

I also recommend that the price cap plan specifically state that the Basket 1 revenue cap will be decreased appropriately when services are moved from Basket 1 to Basket 3.

# Q. WHAT CHANGES DO YOU RECOMMEND WITH RESPECT TO QWEST'S PROPOSAL CONCERNING COMPETITVE ZONES?

While I agree with the concept of competitive zones, I believe the transfer of basic/essential services to Basket 3 should only be approved when there is clear evidence of permanent, effective competition in the zone under consideration. I recommend that such a transfer only be approved when one or more facilities-based competitors can be shown to be offering service throughout the zone and actually providing service to a

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significant number of customers (e.g. 5 percent). Given the dependence on Qwest of UNE-based and resale CLECs, and their relatively little capital investment in a zone, I do not believe they should be considered in the determination of competitive zone eligibility.

Moreover, I recommend that the competitive zone evaluation be determined separately for residence and business services. While cable TV companies, such as COX, provide effective competition in the residence market by bundling their telephone service with cable TV and internet services, they provide little effective competition in the business market. Conversely, most wireline CLECs focus their facilities-based efforts on business customers. The combining of residential and business competitive zone determinations would undoubtedly result in the transfer of basic/essential business services to Basket 3 when effective competition exists for only residence services, and vice versa. The separate determination of competitive zones for residence and business would ensure that Qwest enjoys full pricing flexibility in fully competitive markets, but not where competition is not yet effective.

## V. CHANGES TO BASKET 2

# Q. WHAT MODIFICATIONS DOES QWEST PROPOSE TO THE PRICE CAP PLAN FOR BASKET 2?

20 A. Qwest proposes to eliminate the provision in the current plan designed to bring intrastate

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switched access rates to parity with interstate access rates over time.<sup>8</sup> Although Qwest has supported this objective in the past, it considers it now advisable to "wait and see" what new plan the Federal Communications Commission implements with respect to interstate switched access rates.<sup>9</sup>

# Q. DO YOU AGREE WITH QWEST'S POSITION CONCERNING SWITCHED

## ACCESS RATES?

A. No. If and when the FCC adopts a change to intercarrier compensation, it will undoubtedly result in a further reduction of interstate access rates. There is nothing to be gained by a further delay in bringing intrastate access rates at least to current interstate rate levels.

On the other hand, I agree with Qwest witness Ziegler that this change should be on a revenue neutral basis, with switched access rate reductions offset by an appropriate end-user charge.<sup>10</sup> To minimize rate shock, I recommend that this change be accomplished in two steps, with half of the difference in rates effective upon implementation of the revised price cap plan and full parity a year later.

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## VI. CHANGES TO BASKET 3

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<sup>&</sup>lt;sup>8</sup> Revised Price Cap Plan, at 2; Ziegler Direct, at 14-15; Direct Testimony of Scott A. McIntyre, at 14-16.

<sup>&</sup>lt;sup>9</sup> McIntyre Direct, at 15.

<sup>&</sup>lt;sup>10</sup> Ziegler Direct, at 14-15.

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1	Q.	WHAT MODIFICATIONS DOES QWEST PROPOSE TO THE CURRENT
2		PRICE CAP PLAN FOR BASKET 3?
3	Α.	Qwest proposes the elimination of the revenue cap on Basket 3 services. 11 Qwest also
4		proposes that Basket 3 service be subject to the same regulatory requirements as CLEC
5		services. 12 New services and packages would be automatically classified as Basket 3
6		services, and Qwest would be provided the same promotional flexibility as CLECs.
7.	Q.	DO YOU AGREE WITH QWEST'S PROPOSALS FOR BASKET 3?
8	A.	Yes. The classification of services to Basket 3 should only occur when competition is
9		effective. Once competition is effective, the imposition of more stringent restraints on
10		Qwest than on CLECs is inequitable and harmful to full and open competition.
11 12		VII. CONCLUSION
13 14	Q.	DOES THIS CONCLUDE YOUR TESTIMONY?
15	A.	Yes, it does.
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<sup>&</sup>lt;sup>11</sup> Revised Price Cap Plan, at 2-3; Ziegler Direct, at 10-11; Shooshan Direct, at 16-17.

<sup>&</sup>lt;sup>12</sup> Revised Price Cap Plan, at 3-4; Ziegler Direct, at 11; Shooshan Direct at 17; Tietzel Direct, at 69-81.

# RICHARD B. LEE

# FCC FILINGS ON BEHALF OF GENERAL SERVICES ADMINISTRATION

PROCEEDING	SUBJECT	TYPE	DATE
CC Docket No. 87-568	AT&T Communications Revisions to Tariff FCC No. 12	Reply	3/25/91
CC Docket No. 91-141	Expanded Interconnection with Local Telephone Company Facilities	Comments Reply Reply Comments Reply Comments	8/6/91 9/20/91 12/10/91 1/14/93 2/19/93 4/2/93
DA 91-698	New York Telephone Co. Petition for Waiver of Part 61.49(g) of the Commission国s Rules	Comments Reply	8/9/91 9/9/91
CC Docket No. 89-79	Amend. of Part 69 of the Commission s Rules Relating to the Creation of Access Charge Subelements for Open Network Architecture	Comments	8/26/91 9/25/91 10/2/91
CC Docket No. 87-313	Policy and Rules Concerning Rates for Dominant Carriers	Comments Reply Reply	8/26/91 9/25/91 10/2/91

PROCEEDING	SUBJECT	TYPE	DATE
CC Docket No. 91-213	Transport Rate Structure and Pricing	Comments Reply Comments Reply	11/22/91 1/22/91 2/1/93 3/19/93
Petition	ONA Access Charge Tariff Filings	Petition to Suspend	11/26/91
DA 91-1452	Federal-State Joint Conference on ONA Staff Report on UniformTariffing Guidelines for ONA Services	Comments Reply	12/20/91 1/21/92
CC Docket No. 91-346	Intelligent Networks	Reply Comments Reply	4/6/92 11/1/93 12/1/93
CC Docket No. 92-133	Amend. of Parts 65 and 69 of the Commissionss Rules to Reform the Interstate Rate of Return Represcription and Enforcement Processes	Comments Reply	9/11/92 10/13/92
CC Docket No. 92-91	ONA Tariffs of Bell Operating Companies	Comments	10/16/92
CC Docket No. 92-222	Amendment of the Part 69 Allocation of General Support Facility Costs	Comments Reply	12/4/92 12/18/92
CC Docket No. 92-256	Application of ONA and Nondiscrimination Safeguards to GTE Corporation	Comments Reply	2/1/93 3/24/93

PROCEEDING	SUBJECT	TYPE	DATE
CC Docket No. 92-296	Simplification of the Depreciation Prescription Process	Reply Reply Reply	4/13/93 1/21/94 12/14/94
DA 93-481	Ameritechs Petition for Declaratory Ruling and Related Waivers to Establish a New Regulatory Model for the Ameritech Region	Reply	7/12/93
DA 93-687	Rochester Telephone Corp. Petition for Waivers of Part 61 Tariff Rules and Part 69 Access Charge Rules to Implement Its Open Market Plan	Comments Reply	7/19/93 8/9/93
CC Docket No. 91-273 DA 93-1537	Amendment of Part 63 of the Commission seles to Provide for Notifications by Common Carriers NYNEX Transition Plan to Preserve Universal Service in a Competitive Environment	Comments Reply Reply	1/21/94 2/22/94 3/2/94
Petition	Petition for Declaratory Ruling Assigning an N11 Dialing Code for use by the Public in Gaining Access to the Services of the Federal Executive Agencies	Petition	3/11/94

PROCEEDING	SUBJECT	TYPE	DATE
CC Docket No. 94-1	Price Cap Performance Review for Local Exchange Carriers	Comments Reply Comments Comments Comments Reply Comments	5/9/94 6/29/94 1/31/95 4/17/95 10/27/95 11/20/95 12/18/95 3/1/96
CC Docket No. 94-54	Equal Access and Interconnection Obligations Pertaining to Commercial Mobile Radio Services	Comments Reply	8/30/94 10/13/94
IAD File No. 94-101	Requests of Federal Agencies and Others for the Assignment of N11 Codes	Reply	9/23/94
CC Docket No. 80-286	Amendment of Part 36 of the Commission s Rules and Establishment of a Joint Board	Reply Comments Reply	12/2/94 9/12/95 11/9/95
CC Docket No. 92-237	Administration of the North American Numbering Plan	Nomination Application	8/7/95 9/12/95
CC Docket No. 95-115	Amendment of the Commission s Rules and Policies to Increase Subscribership and Usage of the Public	Comments Reply	9/27/95 11/13/95

PROCEEDING	SUBJECT	TYPE	DATE
CC Docket No. 95-155	Toll Free Service Access Codes	Comments Reply	11/1/95 11/20/95
CCB-IAD 95-110	Telecommunications Access Provider Survey	Comments Reply	12/11/95 1/16/96
CC Docket No. 87-124	Access to Telecommunications Equipment and Services by Persons With Disabilities	Comments Reply	1/12/96 2/29/96
AAD 96-28	Rate of Return Inquiry	Comments Reply	3/11/96 4/15/96
CS Docket No. 96-46	Implementation of Section 302 of the Telecommunications Act of 1996	Comments Reply	4/1/96 4/11/96
CC Docket No. 96-45	Federal-State Joint Board on Universal Service	Comments Reply Comments	4/12/96 5/7/96 10/17/97
CC Docket No. 96-61	Policy and Rules Concerning the Interstate, Interexchange Marketplace	Reply	5/3/96
CC Docket No. 96-98	Implementation of the Local Competition Provisions in the Telecommunications Act of 1996	Comments Reply	5/16/96 6/3/96

PROCEEDING	SUBJECT	TYPE	DATE
CC Docket No. 96-112	Allocation of Costs Associated with Local Exchange Carrier Provision of Video Programming Services	Comments Reply	5/28/96 6/12/96
CC Docket No. 96-150	Accounting Safeguards Under the Telecommunications Act of 1996	Comments Reply	8/26/96 9/10/96
CC Docket No. 91-141 CCB-IAD File No. 98-102	Local Competition Survey	Comments Reply	6/8/98 6/22/98
CC Docket No. 98-81	1998 Biennial Regulatory Review - Review of Accounting and Cost Allocation Requirements	Reply	9/4/98
CC Docket No. 98-117	1998 Biennial Regulatory Review Review of ARMIS Reporting Requirements	Reply	9/4/98
CC Docket No. 98-166	Prescribing the Authorized Unitary Rate of Return for Interstate Services of Local Exchange Carriers	Comments	1/19/99 3/16/99
CC Docket No. 96-45 CC Docket No. 97-160	Federal-State Joint Board on Universal Service Forward-Looking Mechanism for High Cost Support for Non-Rural LECs	Comments Reply	7/23/99 8/6/99
CC Docket No. 98-147	Deployment of Wireline Services Offering Advanced Telecommunications Capability	Comments	9/24/99

PROCEEDING	SUBJECT	TYPE	DATE
CC Docket No. 98-137	1998 Biennial Regulatory Review - Review of Depreciation Requirements for Incumbent Local Exchange Carriers	Comments Reply	4/17/00 4/28/00
	Biennial Regulatory Review 2000	Comments Reply	10/10/00 10/20/00
CC Docket No. 00-199	2000 Biennial Regulatory Review – Comprehensive Review of the Accounting Requirements and ARMIS Reporting Requirements for Incumbent Local Exchange Carriers: Phase 2 and Phase 3	Comments Reply Comments Reply Comments Reply Comments	12/21/00 1/30/01 2/13/01 3/14/01 7/16/01 7/26/01
File No. ASD-01-20	Application for Review of Responsible Accounting Officer Letter 31, Cost Allocation Manual Audit Requirements for Large Local Exchange Carriers	Comments Reply	3/28/01 4/9/01
CC Docket No. 99-301	Local Competition and Broadband Reporting	Reply	4/2/01
CC Docket No. 80-286	Jurisdictional Separations Reform and Referral to the Federal-State Joint Board	Comments Reply	7/20/01 8/6/01
CC Docket No. 01-337	Review of Regulatory Requirements for Incumbent LEC Broadband Telecommunications Services	Reply	4/22/02

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WC Docket No. 92-80

# SUBJECT

Winstar Communications, LLC Emergency Petition for Declaratory Ruling Regarding ILEC Obligations to Continue Providing Service

# TYPE Comments

DATE

4/29/02

RICHARD B. LEE

# APPEARANCES BEFORE REGULATORY AGENCIES

JURIS.	CLIENT	UTILITY	CASE	SUBJECT	TYPE	FILE	CROSS DATE
CA	Federal Executive Agencies	All LECs	I.87-11-033 Phase III	IntraLATA Competition	Direct Reply	9/23/91 10/2/91	10/7/91
CA	Federal Executive Agencies	All LECs	I.87-11-033 Phase III	Rate Design	Direct Reply Suppl.	12/16/91 1/17/92 4/18/92	4/28/92 4/28/92 4/28/92
00	Federal Executive All LECs Agencies	All LECs	92R-050T	Interconnection	Direct	8/20/92	8/31/92
<b>&gt;</b>	Consumer Advocate Division of WV PSC	O&P	90-424-T-PC	Cost Allocation	Direct Reply	10/6/92 12/18/92	1/14/93
CA	Federal Executive Agencies	Pacific Bell	A.92-05-004	Incentive Regulation	Direct Reply	4/8/93 5/5/93	£6/6/9
DC	Federal Executive Agencies	C&P	926	Productivity	Direct	2/30/93	10/7/93

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						FLE	CROSS
JURIS.	CLIENT	<u>UTILITY</u>	CASES	SUBJECT	TYPE	DATE	DATE
2	Federal Executive Agencies	All LECs	TX90050349 TE92111047 TE93060211	IntraLATA Competition	Direct Reply	4/5/94 4/25/94	1 1
CT	Federal Executive Agencies	Cellular Carriers	94-03-27	Financial Performance	Direct	i	6/7/94
Ż	Federal Executive Agencies	Niagara Mohawk	94-E-0098 94-E-0099 94-G-0100	Incentive Regulation	Direct	8/31/94	10/26/94
) )	DC Office Of People's Counsel	Pepco	626	Productivity	Direct	1/17/95	3/17/95
GA GA	GA Public Service Commission	Southern Bell	5503-U	Cost Allocation	Direct Reply	1/27/95 4/14/95	2/14/95 4/25/95
<b>=</b>	Federal Executive Agencies	GTE Hawaiian	94-0298	Rate Case	Direct	5/7/96	1
CANADA	AT&T Canada	Stentor Companies	8-96	Depreciation	Direct	8/27/96	11/5/96

						FILE	CROSS
JURIS.	CLIENT	UTILITY	CASE	SUBJECT	TYPE	шІ	DATE
2	АТ&Т	Bell Atlantic	T096070519	Depreciation	Direct	9/18/96	10/3/96
M	АТ&Т	New England Telephone	DPU96-80/81	Depreciation	Direct	10/11/96	. 1
ž	AT&T	New York Telephone	95-C-0657 94-C-0095 91-C-1174	Depreciation	Rebuttal	10/15/96	11/8/96
۸A	АТ&Т	GTE	PUC960117	Depreciation	Direct	10/30/96	1.
Z	АТ&Т	All LECs	TX95120631	Depreciation	Direct Rebuttal	11/1/96 12/20/96	1/24/97 1/24/97
PA	AT&T/MCI	Bell Atlantic	A-310203F0002	Depreciation	Rebuttal Direct Surrebuttal	1/13/97 2/7/97 2/21/97	1/28/97 2/25/97 2/25/97
DE	AT&T/MCI	Bell Atlantic	96-324	Depreciation	Rebuttal	2/4/97	2/18/97
<b>X</b>	AT&T	U S West	7200-TF-96-95 7000-TF-96-319	Depreciation	Direct	2/5/97	2/12/97

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JURIS.	CLIENT	UTILITY	CASE	SUBJECT	TYPE	FILE	CROSS
<b>^</b>	АТ&Т	Bell Atlantic	96-1516-T-PC 96-1561-T-PC 96-1009-T-PC 96-1533-T-T	Depreciation	Direct Rebuttal	2/13/97 2/20/97	2/27/97 2/27/97
MD	AT&T/MCI	Bell Atlantic	8731, Phase II	Depreciation	Direct	3/7/97	4/14/97
5	AT&T/MCI	U S West	94-999-01	Depreciation	Direct Rebuttal Surrebuttal Sup. Surr.	3/19/97 3/31/97 4/23/97 5/2/97	5/13/97 5/13/97 5/13/97 5/13/97
DC	AT&T/MCI	Bell Atlantic	962	Depreciation	Direct Rebuttal	3/24/97 5/2/97	6/11/97 6/11/97
A V	AT&T/MCI	Bell Atlantic	970005	Depreciation	Affidavit Direct Rebuttal	4/7/97 4/23/97 6/10/97	6/27/97 6/27/97 6/27/97
Ī	Federal Executive Agencies	GTE	7702	Depreciation	Direct Reply	7/03/97 8/28/97	10/22/97 10/22/97
Ρ	AT&T/MCI	Bell South	22022/22093	Depreciation	Direct	8/25/97	9/16/97
FCC	AT&T	Bell Atlantic	E-97	Depreciation	Affidavit	9/29/97	ł

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JURIS.	CLIENT	UTILITY	CASE	SUBJECT	TYPE	FILE DATE	CROSS DATE
ME	AT&T	Bell Atlantic	96-781	Depreciation	Direct Surrebuttal	9/15/97	1/20/98
TENN	AT&T/MCI	Bell South	97-01262	Depreciation	Direct	10/10/97 10/17/97	2/25/98 2/25/98
5	АТ&Т	Bell Atlantic	5713	Depreciation	Direct Surrebuttal	10/30/97	12/11/97
¥	AT&T/MCI	BellSouth, GTE, CBT	360	Depreciation	Reply		
PA	АТ&Т	GTE	A-310125F002 GTEN-11	Depreciation	Direct	11/13/97	ŀ
O Z	AT&T/MCI	BellSouth, GTE, Sprint	P-100, SUB133b Depreciation	Depreciation	Direct	12/10/97 1/30/98	ı
N N	AT&T/MCI	BellSouth, GTE, Sprint	P-100, SUB133d Depreciation	Depreciation	Direct	12/15/97 3/9/98	i
OHIO	AT&T/MCI	CBT	96-899-TP-ALT	Depreciation	Direct Reply	12/17/97 12/23/98	3/22/99
4	AT&T/MCI	BellSouth	U-20883 Subdocket A	Depreciation	Direct Reply	1/9/98 1/20/98	ı

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CROSS DATE	1	<b>!</b>	1	ŀ	1/7/99	11/13/98 11/13/98 11/13/98 11/13/98 4/27/99 2/28/00
FILE <u>DATE</u>	1/12/98	1/28/98 3/13/98	2/23/98 3/6/98	3/18/98 3/25/98	6/30/98 12/11/98	7/13/98 7/15/98 8/17/98 10/30/98 4/2/99 2/7/00
TYPE	Direct	Direct Reply	Direct Reply	Direct Reply	Direct Surrebuttal	Direct Suppl Surrebuttal Comments Suppl Direct
SUBJECT	Depreciation	Depreciation	Depreciation	Depreciation	Depreciation	Depreciation
CASE	970000213 970000442	97-AD-544	98-AD-035	9700888	2681	T-01051B- 97-0689
UTILITY	SBC	BellSouth	BellSouth	BellSouth, GTE, Sprint	Bell Atlantic	U S West
CLIENT	AT&T	AT&T	AT&T	AT&T	AT&T	Federal Executive US West Agencies
JURIS.	Ŏ X	MISS	MISS	TENN	苉	AZ

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JURIS.	CLIENT	UTILITY	CASE	SUBJECT	TYPE	FILE DATE	CROSS DATE
HO W	Michigan Cable Television Association	All	U-11016	Affiliate Transactions	Direct Reply	5/27/98 7/1/99	7/29/99
Ī	Federal Executive Agencies	GTE	7702	Collocation and Nonrecurring Charges	Direct	9/5/00	I
Ž	AT&T/WorldCom	Bell Atlantic	98-C-1357	Depreciation	Reply Rebuttal	6/26/00 10/19/00	1 1
AZ	Federal Executive Agencies	Qwest	T-01051B- 99-0105	Revenue Requirements	Direct Surrebuttal Direct	7/25/00 9/8/00 11/13/00	12/1/00 12/1/00 12/1/00
W	AT&T/WorldCom	Verizon	D.T.E. 01-20	Depreciation	Direct Rebuttal Surrebuttal	5/8/01 7/18/01 12/17/01	1/8/02
Q .	AT&T/WorldCom	Verizon	8879	Depreciation	Direct Rebuttal Surrebuttal	5/25/01 9/5/01 10/15/01	1
<b>&amp;</b>	AT&T/WorldCom	Verizon	FCC 00-218 FCC 00-249 FCC 00-251	Depreciation	Direct Rebuttal Surrebuttal	7/31/01 8/27/01 9/21/01	10/23/01

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STATE	CLIENT	UTILITY	CASE	SUBJECT	TYPE	FILE DATE	CROSS DATE
<b>V</b>	Federal Executive Agencies	SBC-Pacific	A01-20-024	Depreciation	Direct Direct Reply Rebuttal	9/19/01 10/18/02 2/7/03 3/12/03	İ
РА	AT&T/WorldCom	Verizon	R-00016683	Depreciation	Direct Rebuttal Surrebuttal	12/7/01 1/11/02 I 2/8/02	1
AZ	Federal Executive Agencies	Qwest	T-01051B- 02-0666	Directory	Rebuttal Rejoinder	3/4/03 5/9/03	l
CA	Federal Executive Agencies	Verizon	R93-04-003	Depreciation	Direct Reply	11/3/03 8/6/04	
FCC	АТ&Т	All LECs	WC 03-173	Depreciation	Direct Reply	12/16/03 1/30/04	I
CA	Federal Executive Agencies	SBC, Verizon	R 95-04-043	Mass Market Switching UNE	Reply	1/16/04	2/10/04
Z	AT&T	Verizon	T000060356	Depreciation	Reply	1/23/04	2/17/04
×	Federal Executive Agencies	SBC	28607	Mass Market Switching UNE	Reply	3/19/04	4/6/04

## Experience

Snavely King Majoros O'Connor & Lee, Inc. Washington, DC

Vice President (1996 to Present) Senior Consultant (1991 to 1995)

Mr. Lee provides consulting services that reflect his depth of experience with regulated utilities. For over a quarter of a century, he has been extensively involved in regulatory financial and accounting matters.

Mr. Lee has provided expert witness testimony, technical assistance and strategic support to clients in state commission proceedings related to the telephone, cellular telephone and electric industries. His testimony has addressed such matters as competition, interconnection, incentive regulation, rate design, cost allocation, depreciation, productivity, and overall financial performance. Mr. Lee has also conducted a cost allocation and affiliate transaction audit of a major telephone company on behalf of its state commission.

Mr. Lee has assisted clients in proceedings before the Federal Communications Commission (FCC) related to competition, interconnection, universal service, incentive regulation, accounting, cost allocation, reporting, depreciation, and advanced services. Mr. Lee also performed a study on plant writedowns in the U.S. telecommunications industry on behalf of the Canadian Radio-Television and Telecommunications Commission.

## AT&T, Basking Ridge, NJ

## Regulatory Vice President (1988-1990) Division Manager (1980-1988)

Mr. Lee represented AT&T before the FCC in all financial and accounting matters. In this capacity, he directed the preparation of all financially related AT&T filings and coordinated the analysis of commission and intervenor responses. In addition, he was responsible for the periodic review of AT&T financial operating results and the development of related capital and expense forecasts.

Mr. Lee directed the design and implementation of AT&T's automated system for the reporting of financial information to the FCC. He also was responsible for the implementation of AT&T's manual for the separation of regulated and unregulated costs and the conversion of the company to the revised Uniform System of Accounts.

His responsibilities included liaison with the FCC's audit staff and coordination of their activities with respect to AT&T. During his tenure, Mr. Lee brought scores of FCC investigations involving many billions of dollars to equitable conclusions.

Mr. Lee participated in the strategic development of price cap incentive regulation proposals and performed numerous related financial analyses. He also conceived and developed a methodology which reduced the administrative burden of AT&T's depreciation filings by over 90%.

Prior to divestiture, Mr. Lee coordinated all Bell System depreciation filings, rate of return pleadings and interstate rate cases. He was responsible for securing FCC approval of the accounting entries which implemented the Modified Final Judgment.

New York Telephone Company New York, NY

District Manager (1970-1980) Accounting Manager (1963-1970)

Mr. Lee held a variety of progressively responsible positions leading to his selection as the Company's accounting representative before the New York Public Service Commission. In this capacity, he participated in numerous general rate cases and related proceedings.

In an earlier assignment, Mr. Lee directed an interdepartmental study of the company's "Lost Telephone Set" problem. The study resulted in both operational improvements and major strategy changes by the company.

While in a rotational assignment to AT&T, Mr. Lee developed a cost accounting and productivity measurement system that was implemented in all Bell System Comptrollers Departments.

Mr. Lee also managed numerous line organizations of up to 200 persons responsible for billing and collection, property and cost and data processing functions.

## **Education**

Yale University, B.S. (High Honors) Harvard Business School, MBA (Distinction)

## **Professional Affiliations**

Society of Depreciation Professionals

## **CERTIFICATE OF SERVICE**

I hereby certify that a true and correct copy of the foregoing Direct Testimony of Richard B. Lee on behalf of the United States Department of Defense and All Other Federal Executive Agencies was sent to the parties on the attached service list either by United Parcel Service - Next Day Air, or by first class mail, postage prepaid on November 17, 2004.

Dated at Arlington County, Virginia, on this 17th Day of November 2004.

PETER Q. NYCE, JR.